



Bridge Over Troubled Waters, Inc.

47 West Street Boston MA 02111 1219

Incorporation Year: 1970

www.bridgeotw.org

Organization Contact: bbaxter@bridgeotw.org Barbara Baxter
Human Services Homeless Services/Centers



CEO/Executive Director: Ms. Elisabeth Jackson

Board Chair: Mr. Daniel Buoniconti Foster & Eldridge, LLP

Current

Mission Statement: Bridge provides effective and innovative services to runaway, homeless and high-risk youth, help youth avoid a lifetime of dependency on social services, guide youth towards self-sufficiency, and enable youth to transform their lives and build fulfilling, meaningful futures.

Needs Statement: The needs and numbers of homeless youth have grown. For many, the barriers they face as they struggle to leave the streets have become more complex. The changing economy and lack of stable jobs for individuals without higher education, the exorbitant cost of housing in the Greater Boston area, and severely restricted access to mental health and substance abuse treatment, along with deep cuts in funding for social services to assist those most in need, have left homeless youth increasingly vulnerable. In order to meet these growing needs, Bridge has increased both low barrier and emergency services and expanded housing options. The combined operating budgets for Bridge housing is \$2.2 million annually, an average cost of \$61/day per youth served. This economical budget amount provides safe housing, meals, basic needs, 24-hour per day staffing, in-house case management, and access to education, job development, employment assistance, in preparation for a hopeful future. Currently, only \$400,000 per year is "guaranteed" through federal funding. All other funding must be raised again each year from private sources in today's difficult fund-raising environment, with continuing need to discover new sources of support for its total operating budget of just under \$5 million.

Impact Statement: Last fiscal year (July 1, 2016-June 30, 2017), Bridge's Street Outreach Team made 5,131 contacts with runaway, homeless, and high-risk youth. The Mobile Medical Van Team provided emergency care and referrals to 6,064 to youth five nights each week. All youth who came into Bridge received an initial intake by Bridge's clinic counselors trained to work with this unique population, ages 14-24. Bridge secured \$4.2 million in capital funding to renovate and expand its long-term transitional living programs in Brighton, MA.

The most significant goals established by Bridge during the fiscal year 2018, (July 1, 2017-June 30, 2018), will be growing, enhancing, and further developing Bridge's housing continuum. Bridge will complete the renovation and expansion of its long-term Transitional Living Program and Single Parent House which began last year; continue its partnership with the Massachusetts Department of Children and Families to serve youth who age out of foster care with no connections to family or friends, and need continued counseling, case management, education and housing services; and continue its participation in The Youth Housing Pathways Program, a scattered site rapid rehousing program, based on a "housing first" model, offering housing search, rental assistance, case management, and a broad range of support services to assist the most hard-to-serve homeless youth.

Bridge is planning to purchase a residential property that will serve as independent affordable apartments for youth who graduate from Bridge's Transitional Living Program and Single Parent House to provide opportunities for independence and self-sufficiency to youth who are ready to be on their own, but need that extra connection to stabilize. Bridge support will always be available. This model was pioneered by Bridge, and while not currently in operation, the agency is looking to purchase property and bring this unique program back.

Full-time Staff: 68

Volunteers: 400

(excludes part-time staff)

Programs Detailed on Profile

Street Outreach and Mobile Medical Van
 Transitional Day Program
 Education and Career Development
 Counseling and Substance Abuse Services
 Emergency Youth Shelter

Projected Revenue: \$5,004,025.00

Projected Expenses: \$5,214,475.00

Fiscal Year	2016	2015	2014
Total Revenue	\$4,510,579	\$4,454,988	\$3,980,081
Total Expenses	\$4,103,862	\$3,447,812	\$3,465,947

Top Funding Sources

Fiscal Year	2016	2015	2014
Top Funding Source & Dollar Amount	--	--	--
Second Highest Funding Source & Dollar Amount	--	--	--
Third Highest Funding Source & Dollar Amount	--	--	--